Over the years, this mini-track has been a forum to disseminate knowledge on enterprise systems. Naturally, as the area matured, we have witnessed a shift in the issues drawing the attention of the researchers. In this edition there is a strong focus on the integration of these complex software packages with their surrounding environment.

In the paper *Efficiency and Innovation Oriented Business Value of Interoperability – An Empirical Investigation*, by Euripidis Loukis and Yannis Charalabidis, the importance of the integration of information systems across the value network (e.g. customers, suppliers, business partners) is analyzed from the perspective of the four dimensions of the Balanced Scorecard.

Then, three other papers discuss the intimate relation between ES and business processes. In *Reducing Requirements Heterogeneity in Enterprise System Projects – A Case Study of Harmonizing and Optimizing Business Processes*, the authors – Björn Michalik, Marcus Keutel, Sebastian Mueller, and Dirk Basten – address requirements heterogeneity in ES projects caused by disparate modus operandi of different organizational units. They share the results of their four-years study, where process harmonization and optimization (BPHO) was used to map existing processes and roles on a smaller set, and increased abstraction ability, willingness to change, and communication efficiency led to a successful reduction of requirements heterogeneity. Still on the topic, *A Contribution to Theory Building for the Successful Implementation of ERP and BPR – An Application of the Method of Stylized Facts*, by Markus Reiter, Peter Fettke, and Peter Loos, shows how to use stylized facts, usually applied in macroeconomics, to provide a reliable foundation for measures and guidelines which lead to successful ES implementation, including recommendations for actions, the right use of business process reengineering and the proper consideration and integration of critical success factors. The last paper discussing business processes and ES – *Approaching Strategic Misalignment from an Organizational View of Business Processes*, by Don Heath and Rahul Singh – proposes an analytic framework to understand misalignment between the original processes of an organization and those embedded in the enterprise system of choice.

Two additional papers discuss a different topic of the integration of ES in its environment: the ecosystems of stakeholders. In *A Classification of Ecosystems of Enterprise System Providers – An Empirical Analysis*, Katja Andresen, Carsten Brockmann, and Christina Draeger, survey 28 ES providers to determine the formation of ecosystems, how different types operate, and investigate the relationships between their actors. Moving on to an intra-organizational setting and drawing from social network theory, Pei-Hung Ju and Hsiao-Lan Wei, in *The Influence of User Social Network on User Participation in ERP System Implementation*, investigate whether the network centrality affects user participation in ES implementation, and also the impact of the former in system success. The last paper in our track – *Evaluating the Performance on ERP Systems in King Saud University (KSU): A Stakeholder’s Perspective*, by Mona Althonayan and Anastasia Papazafeiropoulou – is a case study that explores the impact of an ES system on the stakeholder performance.