of economics that rewards individual efforts. The introduction of a system of rewards for individual work is likely to spur people to higher achievements.

We saw little evidence of long-term goals, other than to “catch up with the West.” Plans tend to become set in concrete and there is no reasonable way of revising them, since that would call into question the original authority. The axiomatic basis of the system does not allow anyone to challenge the gray eminence behind a decision. Endeavors into new technical domains will be hard to achieve.

The academic system is in-bred: The vast majority of faculty were students at the institute where they now teach. Our system of dispersing students is foreign, perhaps because of the general immobility of the population. Also, entrance requirements to advanced study in given departments are generally skewed to favor the crop of local undergraduates.

Interdisciplinary work is not encouraged, a sad omission in computer science and especially in computer graphics, where diversity of preparation and background has been the fountainhead of much progress. The recent spate of visiting scholars, amounting to as much as 20 percent of a given faculty (at Beijing’s Tsinghua University), is an attempt to introduce new ideas in teaching.

Most visiting scholars now spend just a year or so abroad, where they have little opportunity to establish their own research. Earning an advanced degree in the West requires many years of study abroad, for which home institutions should, but do not now, make provisions. Currently, host institutions are expected to underwrite long-term studies.

**Assets**

The quality of students, their industry, and their desire to excel is high. Their knowledge of current literature, at least in computer graphics, is outstanding. Their work is limited primarily by computer and graphics peripheral resources.

We found the people to be fascinating, helpful, and warm. We returned with admiration for the tenacity, industriousness, and enthusiasm of faculties and students alike. We admire them and the achievements they have made under the circumstances.

We saw a strong build-up of computer facilities, particularly computer graphics and image processing hardware. With the help of trained, dedicated faculty we expect to see large numbers of well-qualified young people become active in all facets of computer graphics and CAD/CAM. We feel fortunate, as Westerners, to have had the opportunity to experience from within the stirring of the dragon. ■

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